

INFORMATION FOR GROWTH

www.avicenne.com



September 18th, 2019

Lyon, France

CONTACT

Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com



The Rechargeable Battery Market and Main Trends 2018-2030

Christophe PILLOT Director, AVICENNE ENERGY

Presentation Outline

- The rechargeable battery market in 2018
- The Li-ion battery value chain
- Li-ion battery material market
- Focus on xEV batteries
- Forecasts & conclusions





Lyon, France

September 18th, 2019

Contact Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

AGENDA

- The market in 2018 by technology, applications & battery suppliers
- ¿ Li-ion components market & value chain
- xEV market in 2018
- xEV forecasts up to 2030
- Rechargeable battery market forecasts up to 2030





September 18th, 2019

Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

OEM INVESTMENT IN VEHICLE January 2018 news **ELECTRIFICATION**

Carmakers to invest more than \$90 Billion in EV

- Ford will invest \$11 billion by 2022 to launch 40 new electric cars and hybrids worldwide 9
- Volkswagen plan to spend \$40 Billion by 2030 to build electrified versions of its 300-plus ð global models
- **Daimler** will spend at least **\$11,7 billion** to introduce 10 pure electric 40 hybrid models ð
- Nissan pledged to launch 8 new electric vehicles and hit annual sales of 1 million electrified ð vehicles by 2022
- **Toyota** will launch 10 Evs by the early 2020s and sell 5,5 million electrified vehicles, including ð hybrids and hydrogen fuel cell vehicles, by 2030
- **BMW** will offer 25 electrified (12 fully electric) vehicles by 2025 9
- **GM** pledging to sell 20 all-electric vehicles by 2023 6
- Honda says two-thirds of total car sales to be electrified models by 2030 ð
- **Chinese automakers**, all have publicized aggressive investment plans ð



CARMAKERS TO INVEST MORE THAN **\$300** BILLION

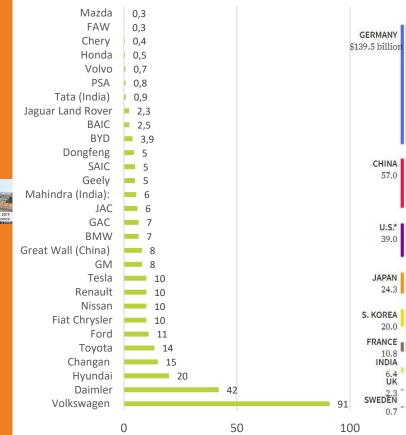
The Rechargeable Battery Market and Main Trends 2018 – 2030

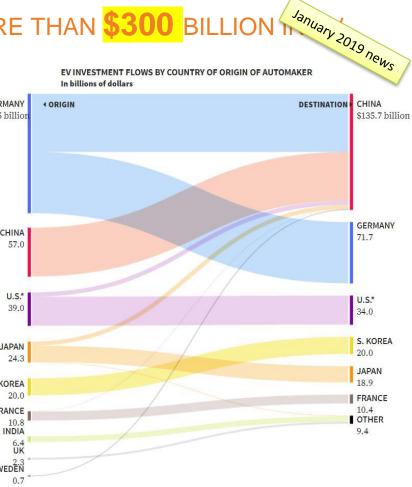


Lyon, France

September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com





*U.S. includes Fiat Chrysler.

Source: Reuters January 2019, Avicenne Energy





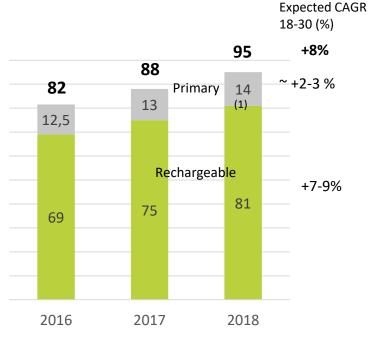
Lyon, France

September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

WORLDWIDE BATTERY MARKET OVERVIEW

Battery market in value (2016-2018, global, \$bn, all market segments, all technologies)



Macro-trends driving the battery market

- Battery is a key technology for new concepts of mobility and energy (e.g. electric mobility, stationary storage) supported by the following trends:
- Population increase and city growth challenging existing mobility and energy solutions
- Shift in energy production with an increasing focus on renewable energies as an alternative to fossil fuel and nuclear
- Global awareness regarding global warming pushing for adoption of green solutions (global objective of CO₂ emissions reduction, government regulations and incentives, social pressure for environmental-friendly solutions)

(1) Non rechargeable - Source: AT Kearney, Duracell, Avicenne - Based on selling price from manufacturer to retailer



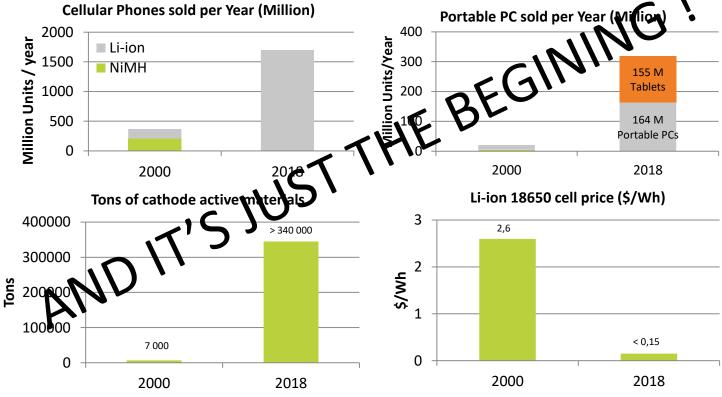


Lyon, France

September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

THE BATTERY MARKET IS REALLY DYNAMIC



Source: AVICENNE ENERGY, 2019





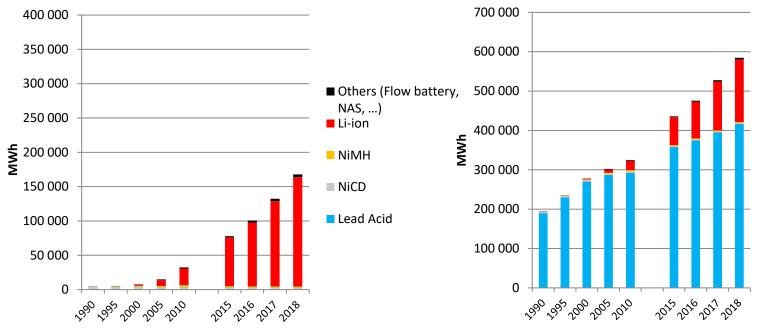
Lyon, France

September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

THE WORLDWIDE BATTERY MARKET 1990-2018

Lithium Ion Battery: Highest growth & major part of the investments Lead acid batteries: By far the most important market (>70% market share)



Source: AVICENNE ENERGY, 2019



LI-ION IN 2018 - MAIN APPLICATIONS

Others

ESS

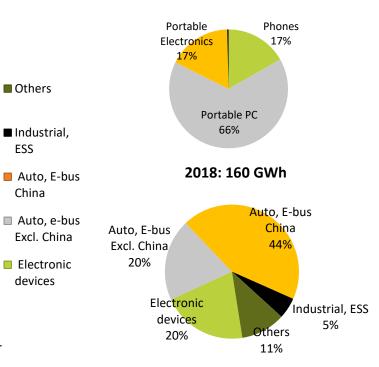
China

devices

>160 000 MWh - 31 B\$ (1)

CAGR 2008/2018 +24 % per year in Volume

2000: < 2GWh



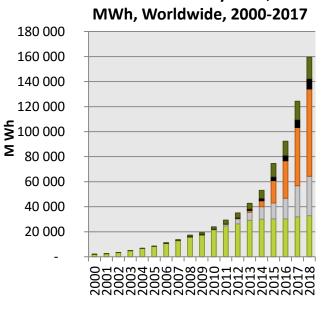
8

The Rechargeable Battery Market and Main Trends



September 18th, 2019

Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com



Li-ion Battery sales,

(1)Cell level

Σ

Others: medical devices, power tools, gardening tools, e-bikes... Source: AVICENNE Energy 2019





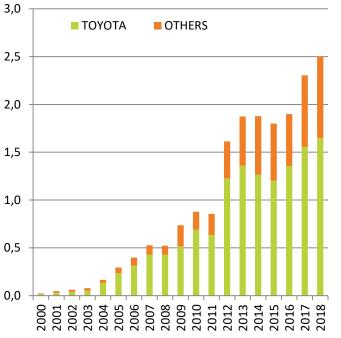
Lyon, France

September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

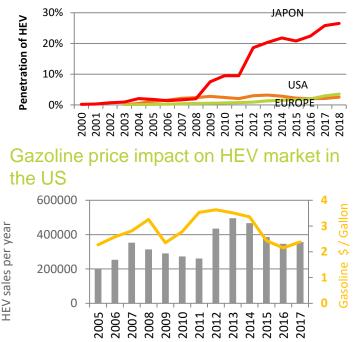
HEV WORLDWIDE IN 2018 2,5 M HEV

HEV sold per year, M units, worldwide, 2000 - 2018



Growth 2017-2018: +9% From 2,3 M to 2,5 M HEV

Penetration of hybrids in the global sales, 2000-2018



Source: TOYOTA, HONDA, NISSAN, FORD, GM, HYUNDAI, MERCEDES, GM, BMW, VW, PORSCHE... Compilation AVICENNE ENERGY Micro hybrid not included





Lyon, France

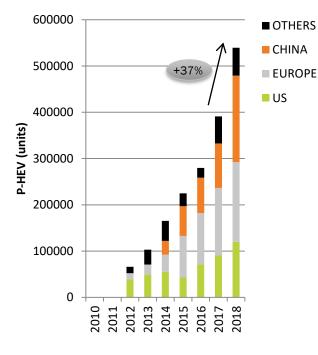
September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

PHEV SOLD WORLDWIDE > 535 000 IN 2018

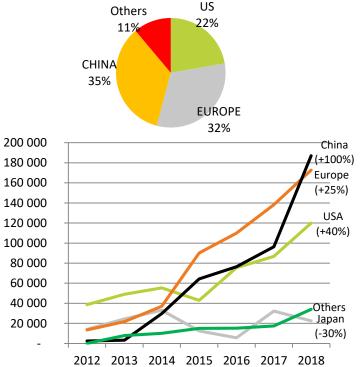
P-HEV (units)

World excl. China growth +18% Chinese Growth + 100%



Source: AVICENNE ENERGY Analysis, 2019

China is leading the P-HEV market thanks to high incentives







September 18th, 2019

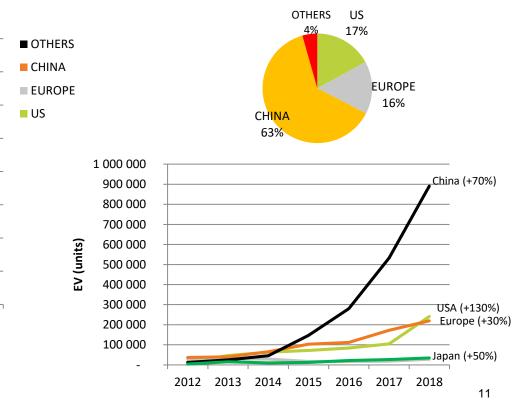
Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

EV SOLD WORLDWIDE> 1,4 M IN 2018

World excl. China growth > 65% China is leading the EV market Chinese Growth > 65%

> 65%

2017 2018 thanks to high incentives



Source: AVICENNE ENERGY Analysis, 2019

2011 2012 2013 2014 2015 2016

2010

1600000

1400000

1200000

1000000

800000

600000

400000

200000

0

EV (units)





Lyon, France

September 18th, 2019

CONTAC

Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

BATTERY MARKET FORECASTS 2018-2030

Applications covered

- Portable PCs, net-book, Ultra-book
- Cellular Phones, Smart-phones
- Tablets
- Power Bank
- Camcorders
- Cordless Tools, Gardening tools
- Digital Camera
- 6 Games, MP3
- Cordless Phones
- Shavers, Toothbrush,
- 8 RC Cars, Toys
- Orones
- 8 Hoverboard
- ð E-bikes
- Power tools
- 3 Security lighting
- Vehicles: HEV, P-HEV, EV, E-buses
- Industrial motive (forklift)
- Industrial stationary (UPS, Telecom)
- ð Medical
- đ Energy Storage (Small / large)

Parameters analysis

Main segment trends

- Power need trends (volume, weight, capacity, running time)
- Penetration rate for each Chemistry, each form factor,
- 0 2018 -2030 Forecasts
- OEM strategies and positions
- Main drivers & limiters





Lyon, France

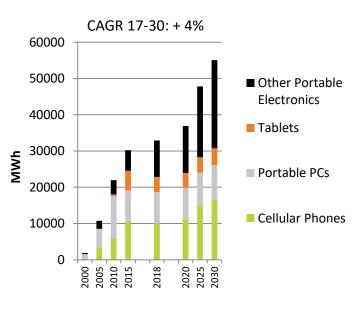
September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

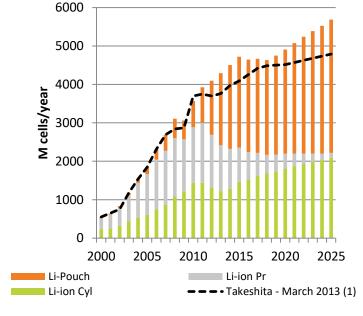
2030 LIB FORECASTS FOR PORTABLE ELECTRONIC DEVICES

2000-2030 LIB market, MWh, by application (3C)

2000-2025 LIB market, M cells, by form factor (3C)



Source: AVICENNE ENERGY Analyses







Lyon, France

September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

TIME TO MARKET FOR NEW MATERIALS IN LIB INDUSTRY



- The research and development in this industry is very long and time consuming.
- Time to market to commercialize a new material is long. Remember that the first Li-ion battery was launched by Sony in 1991 with LCO cathode, graphite, LiPF₆ electrolyte & polyolefin membrane. It was 27 years ago.
- ITO was invented by Matsushita in 1993 (25 years ago)
- Iithium iron phosphate was invented in 1995 (23 years ago).
- O So, it takes between 10 & 20 years to commercialize a new material in the battery industry.





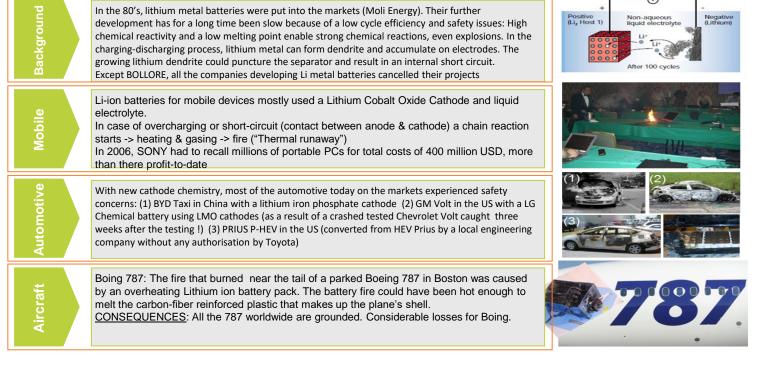
Lyon, France

September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

SAFETY ISSUES

Li-ion and LMP are not thermally stable what raises serious safety concerns







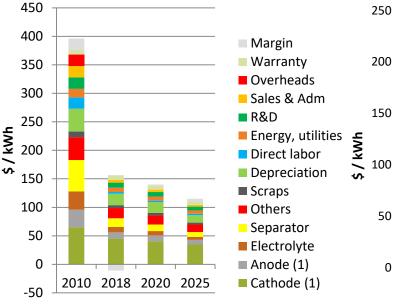
Lyon, France

September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

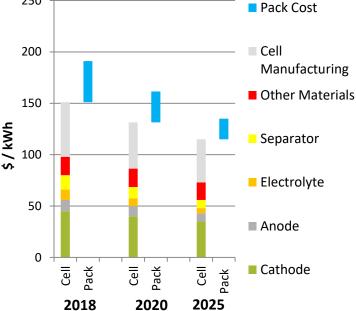
LI-ION BATTERY COST 2018-2025

LIB cell average **cost** (40 Ah pouch) (EV design ; NMC622 cathode)



(1) Active materials only Source: AVICENNE ENERGY 2019









Lyon, France

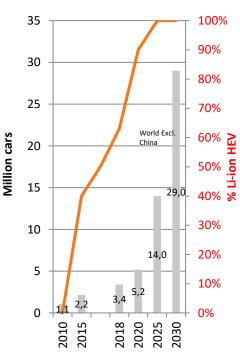
September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

HEV, P-HEV, EV 2030 FORECASTS

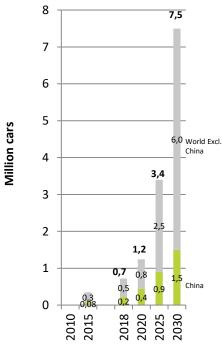
Realistic Scenario

HEV manufactured

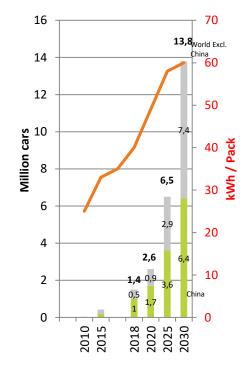


HEV: 1kWh battery / car

PHEV manufactured



EV manufactured



PHEV: 12 kWh battery / car





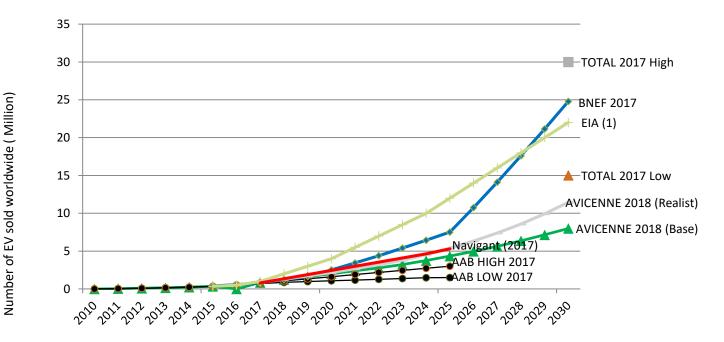
Lyon, France

September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

LONG TERM EV FORECAST

EV sold, in million units, worldwide, 2010 – 2030



AAB, AABC US, June 2017 BNEF, BATTERIES 2017, October 2017 AVICENNE Analysis 2018





Lyon, France

M Wh

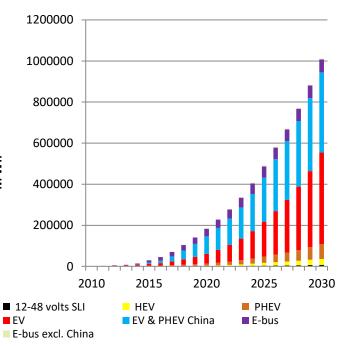
September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

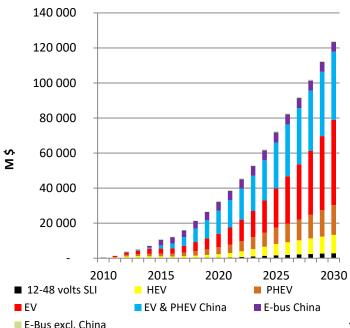
TOTAL BATTERY DEMAND FOR XEV 2030 FORECASTS

Li-ion for EV, HEV & P-HEV Battery needs (MWh)

CAGR 2015-2030: +26%



Li-ion for EV, HEV & P-HEV Battery needs (M\$) CAGR 2015-2030: +18%







Lyon, France

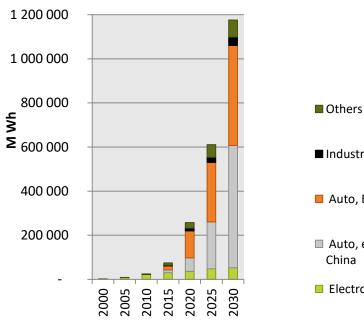
September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

LI-ION BATTERY MARKET FORECASTS

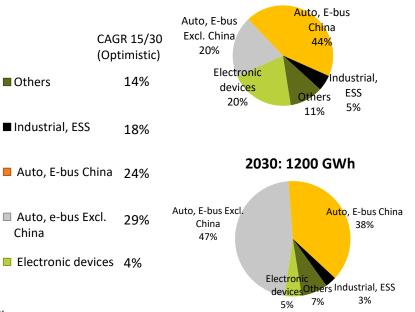
From 160 GWh in 2018 to >1,2 TWh

Li-ion Battery sales, MWh, Worldwide, 2000-2030



CAGR 2015/2030 +20 % per year in Volume

2018: >160 GWh



Others: medical devices, power tools, gardening tools, e-bikes... Source: AVICENNE Energy 2019

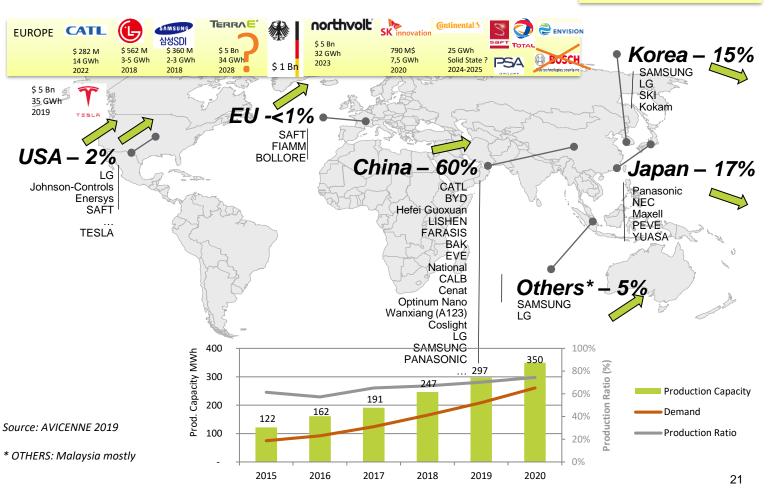




Lyon, France

September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com LITHIUM ION CELL PRODUCTION



European market demand 150 GWh in 2025





Lyon, France

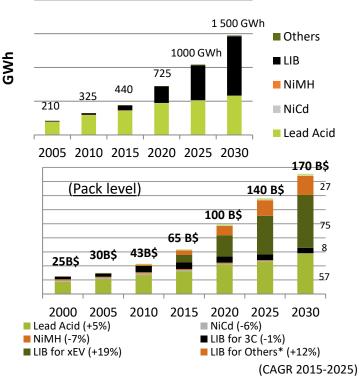
September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

TAKEAWAYS

Battery Market 2015-2030 - CAGR = +7% / Li-ion>+10% RECHARGEABLE BATTERY MARKET WORLDWIDE 2000-2030 (base scenario)

- Li-ion battery is driven today by Automotive: 1% of the automotive market consume 60% of the LIB
- In 2012, most of the car makers (except Toyota) switch to Li-ion for HEV
- P-HEV, EV and E-buses will be powered by Li-ion: 18 B\$ market in 2017 - 36 B\$ in 2020 & 75 B\$ in 2030 with high numbers in China (2017: US\$5 Billion for xEV and US\$ 4 Billion for xE-Buses)
 - EV expectations attract large Chemical companies
- New materials are needed to meet Automotive standards
- **0** HEV will account for 4% of the auto sales in 2020
- 0 P-HEV & EV for 2-3% by 2020
- Micro-hybrid will achieve >50% in 2020/25
- Lead acid battery will be the first market in 2025 in volume, but Liion market (US\$ 40 Bn) will be higher than Lead acid in value in 2018 (US\$ 38 Bn)
- A very small EV market in the automotive world will represent a huge market for batteries
- New LIB applications: UPS, Telecom, Forklift, Medical, Residential ESS, Grid ESS, hoverboard, drones: CAGR > 10% in the next 15 years
- Lithium battery for other application (ESS, stationary, industrial...) will reach 10 Billion \$ market at the pack level in the next 5 years
- ESS market could be much more important if the price of LIB at the system level is under 150 \$/kWh



Others: Automatic handling equipment, robots, forklifts, back-up, UPS, Telecom, medical devices, Residential ESS, Grid ESS, drones, Hoverboard...... 22



THANK YOU





Lyon, France

September 18th, 2019

Contact Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

Christophe PILLOT AVICENNE ENERGY c.pillot@avicenne.com Phone: +33 1 44 55 19 90 Mobile: + 33 6 88 82 79 49







September 18th, 2019

Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

WE WILL WELCOME YOU IN NICE IN **ONE MONTH**



Business Meeting & Networking

www.batteriesevent.com



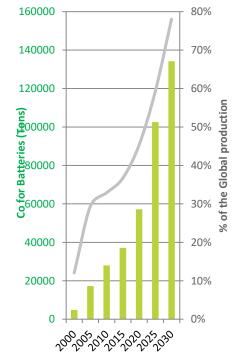


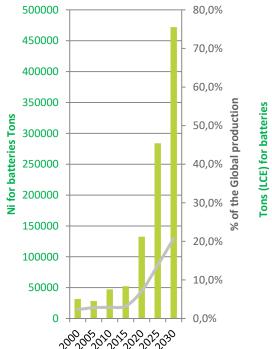
Lyon, France

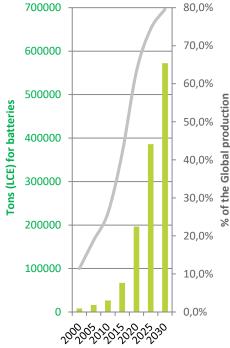
September 18th, 2019

CONTACT Christophe PILLOT + 33 1 44 55 19 90 c.pillot@avicenne.com

METAL NEEDS FOR RECHARGEABLE BATTERY WILL INCREASE RAPIDLY Cobalt Nickel Lithium







Sources: AVICENNE ENERGY 2019